Building Integrated Structures for Student Support

Rural Guided Pathways Project Institute #5 October 18, 2023



Phase Two Advisory

Turning research into reality, for student success.



Transforming colleges



Supporting higher education networks



Helping foundations



Expanding the evidence base



Key Takeaways

Supporting students holistically enables effective learning and academic progress.

Holistic student support requires that everyone teaches and everyone engages in student support.

There's a difference between individually-supportive experiences and systems of holistic student support.



Learners are complex, multi-dimensional human beings.





What does it feel like for students at your college to find the things they need to support their learning?

Imagine



Four Mechanisms that Support Student Success

- 1. Creating social relationships
- 2. Clarifying aspirations and creating commitment
- 3. Developing college know-how
- 4. Making college life feasible





SSIPP Design Principles

STRATEGIC

SUSTAINED

NTEGRATED

PROACTIVE

PERSONALIZED

Infrastructure enabling differentiated, customized services at scale

Ongoing support rather than an upfront "inoculation" approach

Supports are an integral part of all students' experiences from connection through completion, rather than standalone interventions

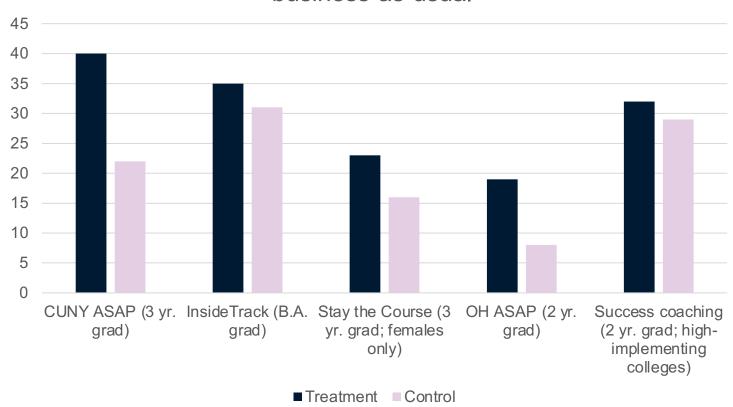
Services and information are provided to students before they're requested

Students receive the support they need when they need it, from a person who knows them well



Reorganizing Services around SSIPP Principles Improves Completion.

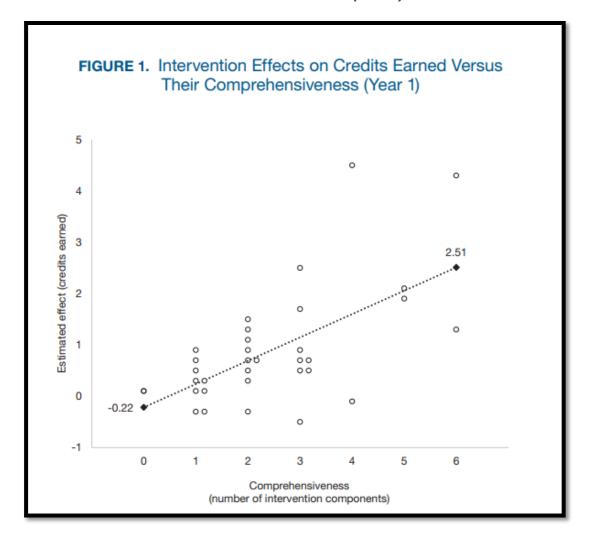
Completion: With comprehensive support versus business-as-usual





Comprehensive Support is Related to Student Impact.

Scrivener & Weiss (2022)





Holistic Student Support Systems

Holistic student support *systems* address the reality that students' needs beyond the classroom play an important role in their ability to be an effective learner.

From an institutional perspective:



This means the college offers a variety of information, services, and resources, and has <u>intentionally designed a proactive and integrated system</u> of academic, social, and personal supports based on clearly identified, equityminded student needs.

❖ From a student perspective :



This means students can <u>easily navigate and access</u> timely and personally relevant support for their learning and development, regardless of their background or cultural knowledge.



CCRC's Transformative Change Framework

Structural Change

Changes to the organizational framework of a college or set of college functions.

Process Change Reforms how people do their jobs at an individual level.

Attitudinal Change

Occurs when individuals start to understand their work and view work processes in new ways.



What structures have you built to connect your students' learning and "non-academic," holistic needs?

Reflect



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Example: The "Genie" of Wake Tech







Strategy #1: A Cohort Management Cadence

Who needs you when, why, and in what way?

Who?

- Progression-based ("Brave" College)
- Risk assessment (CUNY ASAP)

Why?

- Proactive outreach (pushing information out)
- Reactive outreach (acting on information you have)

What?

- Systemic/ procedural information
- Cognitive support
- Affective engagement

How?

- Modality (what you'll use)
- Frequency (optimal repetition)

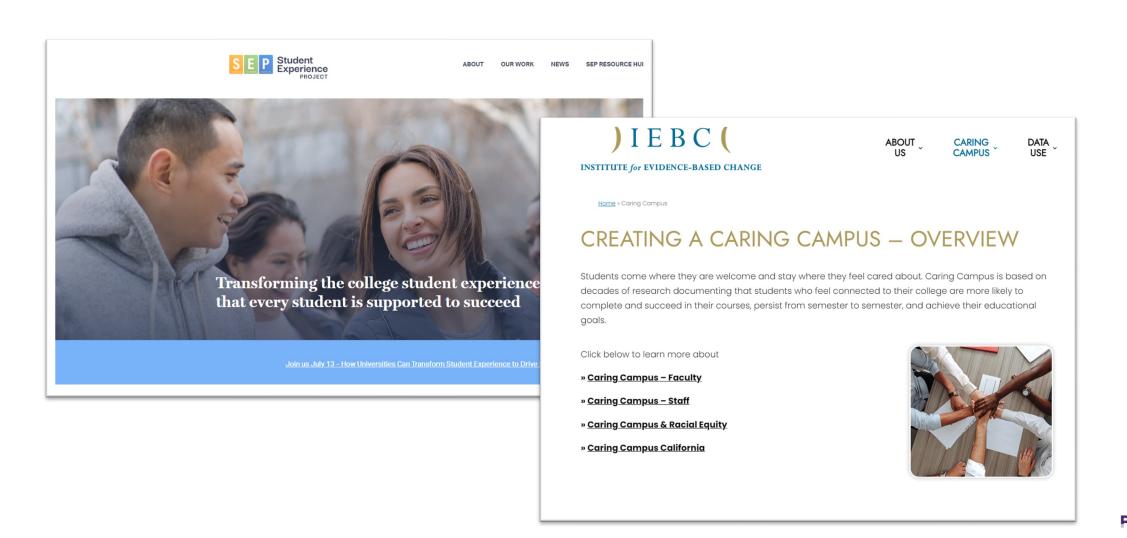


Strategy #2: Rethinking Professional Roles





Strategy #3: Campus-wide Professional Learning





Strategy #4: Rethinking the Syllabus

- Policy-centered → Learner-centered
 - "In this class, you must..." versus "Together, we will..."
- Higher Ed words → "Real" words
 - Office hours versus Student hours
- Informative → Contextual
 - The basics *versus* How the course fits into your program or department
- Requirements → Resources
 - "To pass this class..." versus "To support your success, visit..."



What structures might you build to connect your students' learning and "non-academic," holistic needs?

Envision





--Dr. Carmen Martinez-Lopez, Westchester Community College (NY)



For more information and support, please reach out!

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